

Future of Health and Care Strategy Project

Purpose

For discussion and direction

Summary

The health and care system is facing significant pressures resulting from changing health and care needs of the population alongside serious financial constraint. This paper sets out an approach to developing the LGA's strategic approach to responding to this challenge to inform lobbying and influencing work in 2015.

Recommendation/s

Members are asked to:

- Note the recent developments across the programmes of work;
- Comment on the proposed areas of focus (para 10)
- Provide a steer about how Members would like to be engaged on the project going forward

Action/s

As directed by the Board

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Background

1. One of the key steers from the Board members about CWB priorities for the coming year was the need to deliver a strong strategic position on the future of the health and care system.
2. The LGA has commissioned some work to take forward our thinking about the future of health and care from a local government perspective, based on modelling and analysis on which to base recommendations for change.
3. This work is intended to build on the LGA's 100 Days work, and draw on other key documents such as those produced by NHS Confederation and NHS England, in order to put local government in a strong position ahead of important discussions with key bodies and Government Departments in 2015, and the Spending Review.
4. We are expecting a first draft of the project to be available for discussion and direction from Members on 16 December, with the intention of publishing by the end of January

Proposed approach

5. In order to ensure a strong alignment with other key strategic partners such as ADASS, NHS England, Public Health England and NHS Confederation, we intend to make explicit links with the propositions contained in their strategy documentation.
6. We propose to focus on developing a health and care system which delivers better care for citizens. Our analysis suggests that the strongest lever for delivering better care is a system designed around delivering personalised care based on their individual needs. We are therefore advocating using the 'I Statements' developed by National Voices as the basis for future thinking, and building on the principles of personalisation.
7. The intention is that we will build on these principles to develop a baseline picture for what the system will look like in 5-10 years time, and the factors that will accelerate better care for people. This will be illustrated with a number of examples from typical local health and care economies
8. There will be two final products – a full report and analysis, and an illustrated narrative not dissimilar to that produced for the 100 days work.

Potential levers to accelerate better care

9. The analysis to date suggests that integration, personalisation, prevention, carers and a changing relation with the citizen are the key themes underpinning all strategic partnership strategy.

10. In addition, we intend to explore the following areas as potential levers for accelerating better care:
 - 10.1. Culture of prevention – investing in public health and enabling new models of self care – trust and access to info and advice;
 - 10.2. Financial Incentives aligned to people – a capitated budget approach (including in planning, accounting and audit) where money follows people not institutions;
 - 10.3. Integration at scale - bigger pooled budgets, locally led ;
 - 10.4. Clearer local accountability - joined up governance and accountability centred around HWB, outcome and place based commissioning and stronger citizen voice in commissioning;
 - 10.5. Local innovation - ensuring needs are met from community or services, and freedom to implement new models of primary care;
 - 10.6. Sustainability of the health and care system – options for accelerating the move away from a funding cliff edge for older people, and importance of rationalising support for carers;
11. These potential levers will feed into some pragmatic solutions for delivering better care and some clear recommendations for Government

Members are asked to:

12. Note the recent developments across the programmes of work;
13. Comment on the proposed areas of focus (para 10); and
14. Provide a steer about how Members would like to be engaged on the project going forward